

S Director/PDMR Shareholding

GRANT OF OPTIONS & PDMR DEALINGS

REACT GROUP PLC

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7 June 2024

REACT Group plc ("REACT" or the "Company")

Grant of Options & PDMR Dealings

The Board of REACT (AIM: REAT), the leading specialist cleaning and soft facilities management services provider announces certain dealings in its shares as detailed below.

Grant of Options

On 6 June 2024, the Company granted 910,000 options over new ordinary shares of 12.5p each in the Company (the "**Ordinary Shares**") to certain employees (the "**Options**"). Certain Persons Discharging Managerial Responsibility ("**PDMRs**") were granted Options as follows:

| PDMR | Role | Number of Options | Total number of |
|----------------|----------------------------|-------------------|------------------------|
| | | granted | Options over |
| | | | Ordinary Shares |
| | | | now held |
| Spencer Dredge | Chief Financial Officer | 440,000 | 440,000 |
| Dave Rudge* | Director | 150,000 | 150,000 |
| Chris Ryan* | Director | 150,000 | 150,000 |
| Justin Fleming | Group Financial Controller | 90,000 | 90,000 |
| Sam Haywood* | Group Sales Director | 80,000 | 220,366 |

^{*}Dave Rudge, Chris Ryan & Sam Haywood are Directors of Company subsidiaries and not REACT Group plc

The Options have an exercise price of 12.5p (equivalent to the nominal value of an Ordinary Share) and, once vested, are exercisable from the date two years after the date of grant up to five years after the date of the grant, subject to performance conditions set out below.

The Options vest subject to performance criteria whereby the average mid-market closing share price of the Company's Ordinary Shares in any consecutive ten-day period until 6 June 2029 remains above the defined levels, as follows:

| Share price at or above | % of total vesting | Cumulative % of total |
|-------------------------|--------------------|-----------------------|
| | | vesting |
| 100p | 20% | 20% |
| 125p | 20% | 40% |
| 150p | 20% | 60% |
| 175p | 20% | 80% |
| 200p | 20% | 100% |

The Options granted represent 6.4% of the Company's current issued share capital. In total 2,442,364 Options are now outstanding, representing 11.2% of the Company's current issued share capital.

Director Dealings

On 7 June 2024, the Company was notified that Rob Gilbert, Non-Executive Director, sold 10,500 Ordinary Shares at a price of 75.55p. Following this transaction, Rob holds 4,303 Ordinary Shares in the Company, representing 0.02% of the issued share capital.

Further details are set out in the below notification, made in accordance with the requirements of the UK Market Abuse Regulation.

For more information:

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Shaun Doak, Chief Executive Officer Spencer Dredge, Chief Financial Officer Mark Braund, Chairman

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Graham Herring / Zach Cohen

About Us:

REACT Group plc, the UK's leading specialist cleaning and soft facilities management services business, operates with three divisions: LaddersFree, one of the largest commercial window cleaning businesses in the UK; Fidelis Contract Services ("Fidelis"), a contract cleaning and soft facilities maintenance business; and REACT business, which primarily provides a solution to emergency and specialist cleaning situations, both through long-term framework agreements and on an ad-hoc basis.

| 1 | Details of the person discharging managerial responsibilities / person closely associated | | | |
|----|---|---|--|--|
| a) | Name | 1. Spencer Dredge | | |
| | | 2. Dave Rudge | | |
| | | 3. Chris Ryan | | |
| | | 4. Justin Fleming | | |
| | | 5. Sam Haywood | | |
| 2 | Reason for the no | notification | | |
| a) | Position/status | Chief Financial Officer | | |
| | | 2. Director | | |
| | | 3. Director | | |
| | | 4. Group Financial Controller | | |
| | | 5. Group Sale Director | | |
| b) | Initial notification /Amendment | Initial notification | | |
| 3 | Details of the issuauction monitor | ler, emission allowance market participant, auction platform, auctioneer or | | |
| a) | Name | REACT Group PLC | | |
| b) | LEI | 213800H54C4GOFN7MO32 | | |
| 4 | Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted | | | |
| a) | Description of the financial | Ordinary shares of 12.5 pence each | | |
| | instrument, type of instrument | GB00BZ2JBG28 | | |
| | Identification code | | | |
| b) | Nature of the transaction | Grant of Options | | |

| c) | Price(s) and volume(s) | Price(s) | Volume(s) | |
|----|--------------------------|----------------------|------------|---|
| | | 1. 12.5p | 1. 440,000 | |
| | | 2. 12.5p | 2. 150,000 | |
| | | 3. 12.5p | 3. 150,000 | |
| | | 4. 12.5p | 4. 90,000 | |
| | | 5. 12.5p | 5. 80,000 | |
| | | | I. | 1 |
| d) | Aggregated information | N/A - single transac | tion | |
| | - Aggregated volume | | | |
| | - Price | | | |
| e) | Date of the transaction | 6 June 2024 | | |
| f) | Place of the transaction | Off market | | |

| 1 | Details of the person discharging managerial responsibilities / person closely associated | | | |
|----|---|---|--|--|
| a) | Name | Robert Gilbert | | |
| 2 | Reason for the n | otification | | |
| a) | Position/status | Non-Executive Director | | |
| b) | Initial notification /Amendment | Initial notification | | |
| 3 | Details of the iss auction monitor | uer, emission allowance market participant, auction platform, auctioneer or | | |
| a) | Name | REACT Group PLC | | |
| b) | LEI | 213800H54C4GOFN7MO32 | | |
| 4 | Details of the tra transaction; (iii) | unsaction(s): section to be repeated for (i) each type of instrument; (ii) each type of each date; and (iv) each place where transactions have been conducted | | |
| a) | Description of the financial instrument, type of instrument Identification code | Ordinary shares of 12.5 pence each GB00BZ2JBG28 | | |
| b) | Nature of the transaction | Sale of Ordinary Shares | | |
| c) | Price(s) and volume(s) | Price(s) Volume(s) 75.55p 10,500 | | |
| d) | Aggregated information - Aggregated volume - Price | N/A - single transaction | | |
| e) | Date of the transaction | 7 June 2024 | | |
| f) | Place of the transaction | London Stock Exchange | | |

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